Test Bank for Exploring Management 5th Edition by Schermerhorn

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Schermerhorn & Bachrach / Exploring Management, 5th Edition

Test Bank

Test File: Chapter 02: Ethics and Social Responsibility

Multiple Choice

- 1. Joanne follows a set of standards for what is right and wrong in her conduct. This set of standards refers to
- a) laws.
- b) policies.
- c) ethics.
- d) practices.

Ans: c

Bloom's: Application

Level: Medium

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Ethical behavior is values driven.

AACSB: Ethics

- 2. In the context of a governing moral code, which of the following primarily concerns what is "right" or "good"?
- a) Legal behavior
- b) Individual behavior
- c) Management behavior
- d) Ethical behavior

Ans: d

Bloom's: Knowledge

Level: Easy

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Ethical behavior is values driven.

- 3. Broad beliefs about what is appropriate behavior are called ______.
- a) values
- b) judgments
- c) ethics
- d) laws

Ans: a Bloom's: Knowledge Level: Easy Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Ethical behavior is values driven. AACSB: Ethics
4. Clarissa, an employee at a news corporation, copies some parts of an article by a local author and publishes it as her own work. Later, she tells Lara, her colleague, about her act. Lara believes that she should honor Clarissa's trust and not reveal the matter but is also disturbed by her dishonesty. This incident is most likely to cause for Lara. a) management issues b) ethical issues c) utilitarian issues d) spiritual issues
Ans: b Bloom's: Application Level: Hard Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Ethical behavior is values driven. AACSB: Reflective Thinking
5. Which of the following best describes personal beliefs such as honesty and integrity?a) Normsb) Valuesc) Ethicsd) Ideas
Ans: b Bloom's: Knowledge Level: Medium Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Ethical behavior is values driven. AACSB: Ethics
 6. Susan has certain preferences about desired end states. These preferences are referred to as values. a) ethical b) instrumental

- c) terminal
- d) righteous

Ans: c

Bloom's: Application

Level: Medium

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Ethical behavior is values driven.

AACSB: Reflective Thinking

- 7. values are preferences regarding the means to a desired end.
- a) Ethical
- b) Instrumental
- c) Terminal
- d) Righteous

Ans: b

Bloom's: Knowledge

Level: Easy

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Ethical behavior is values driven.

AACSB: Ethics

- 8. Amanda, a high school student, wants to be the president of a company someday, but she also wants to raise a family and enjoy recreational activities. Amanda is primarily focusing on
- a) terminal values.
- b) future values.
- c) instrumental values.
- d) short-term values.

Ans: a

Bloom's: Application

Level: Hard

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Ethical behavior is values driven.

AACSB: Reflective Thinking

- 9. In an interview for the post of software developer, Cory mentions that she hopes to manage her own team in the future. Cory's aspiration best reflects:
- a) moral values.

- b) terminal values.
- c) instrumental values.
- d) short-term values.

Ans: b

Bloom's: Application

Level: Medium

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Ethical behavior is values driven.

AACSB: Reflective Thinking

- 10. Cody, a management graduate, is looking for a position as a first-line manager and would like to become the president of a company someday. He knows what he wants to do in the future, but he wants to achieve his goal by working for a firm with a culture that matches his personal values. The route that Cody wants to follow to achieve her goals best reflects ______ values.
- a) terminal
- b) fixed
- c) instrumental
- d) utilitarian

Ans: c

Bloom's: Application

Level: Hard

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Ethical behavior is values driven.

AACSB: Ethics

- 11. Some students believe that good grades are obtained through good study habits and some others believe that it can be achieved by getting the "right" test questions. These beliefs are examples of:
- a) good ethics.
- b) instrumental values.
- c) moral rights.
- d) terminal values.

Ans: b

Bloom's: Comprehension

Level: Medium

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Ethical behavior is values driven.

12. The view holds that behaviors that deliver the greatest good to the greatest
number of people are ethical.
a) best
b) utilitarian c) justice
d) moral rights
d) moral rights
Ans: b
Bloom's: Knowledge
Level: Easy
Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.
Section Reference: Views differ on what constitutes moral behavior.
AACSB: Ethics
13. Jermaine, a member of a student organization, supports the move to increase the membership
fees for their organization in order to keep the club solvent, even though some of the members
might not be able to afford the increase. He is taking the approach to moral
reasoning.
a) moral rights b) justice
c) utilitarian
d) individualistic
a) martidualistic
Ans: c
Bloom's: Application
Level: Hard
Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.
Section Reference: Views differ on what constitutes moral behavior. AACSB: Reflective Thinking
AACSB. Reflective Tilliking
14. The view focuses the ethics analysis on long-term advancement of self-interests
a) moral rights
b) justice
c) individualism
d) utilitarian
Ans: c
Bloom's: Knowledge
Level: Easy

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Views differ on what constitutes moral behavior.

AACSB: Ethics

- 15. Susan is a manager at Garden Tools Inc. She has inadvertently come across a competitor's business plan. Susan's first thought is to keep it and use it against the competitor. However, she returns it without looking at it because she feels that in the run, it is not in her best interest. Which of the following views of moral reasoning is Susan exhibiting in this scenario?
- a) Moral rights
- b) Religious
- c) Utilitarian
- d) Individualism

Ans: d

Bloom's: Application

Level: Hard

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Views differ on what constitutes moral behavior.

AACSB: Reflective Thinking

Pet Products	Inc. has been hit hard by the latest recession. The president has ordered a 10%
reduction in the	workforce across the board. This decision might be justified as ethical on the
basis of the	approach to moral reasoning.

- a) utilitarian
- b) individual
- c) moral rights
- d) justice

Ans: a

Bloom's: Application

Level: Hard

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Views differ on what constitutes moral behavior.

AACSB: Reflective Thinking

- 17. The belief that ethical behavior treats all people impartially and fairly is called the view.
- a) individual
- b) fair
- c) justice

d) moral rights
Ans: c Bloom's: Knowledge Level: Easy Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Views differ on what constitutes moral behavior. AACSB: Ethics
18. Lewis is the manager of the marketing department at his company. Some of his colleagues are also his friends. Lewis often lets his friends violate department policies while insisting that others follow them. Lewis is guilty of not adhering to the view of moral reasoning. a) moral rights b) protective c) utilitarian d) justice
Ans: d Bloom's: Application Level: Hard Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Views differ on what constitutes moral behavior. AACSB: Reflective Thinking
19. Which justice focuses on the fair application of policies and rules?a) Interactionalb) Proceduralc) Faird) Distributive
Ans: b Bloom's: Knowledge Level: Easy Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Views differ on what constitutes moral behavior. AACSB: Ethics
20 justice focuses on treating people fairly regardless of personal characteristics. a) Instrumental b) Procedural

c) Interactional d) Distributive
Ans: d Bloom's: Knowledge Level: Easy Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Views differ on what constitutes moral behavior. AACSB: Ethics
21 justice focuses on treating everyone with dignity and respect. a) Utilitarian b) Distributive c) Interactional d) Moral rights
Ans: c Bloom's: Knowledge Level: Easy Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Views differ on what constitutes moral behavior. AACSB: Ethics
22. Dandelion Inc., an apparel manufacturing company, and Longinus Inc., a raw material supplier, willingly sign a contract and agree to be fair in their dealings with each other. Which of the following forms of justices is reflected in this scenario? a) Utilitarian b) Distributive c) Commutative d) Moral rights
Ans: c Bloom's: Application Level: Hard Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Views differ on what constitutes moral behavior. AACSB: Reflective Thinking
23. The belief that ethical behavior respects and protects fundamental rights is called the view.

a) moral rights b) protective c) utilitarian d) justice	
Ans: a Bloom's: Knowledge Level: Easy Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Views differ on what constitutes moral behavior. AACSB: Ethics	
24. Article of the Universal Declaration of Human Rights, United Nations, state that everyone has the right to freedom of thought, conscience, and religion. a) 1 b) 18 c) 23 d) 26	es
Ans: b Bloom's: Knowledge Level: Easy Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Views differ on what constitutes moral behavior. AACSB: Ethics	
25. Article of the Universal Declaration of Human Rights, United Nations, state that everyone has the right to education. a) 1 b) 18 c) 23 d) 26	es
Ans: d Bloom's: Knowledge Level: Easy Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Views differ on what constitutes moral behavior. AACSB: Ethics	

- 26. Which of the following concepts suggests that there is no one right way to behave and ethical behavior is always is always dependent on cultural context?
- a) Procedural rights
- b) Universalism
- c) Ethical imperialism
- d) Cultural relativism

Ans: d

Bloom's: Knowledge

Level: Easy

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: What is considered ethical can vary across cultures.

AACSB: Ethics

- 27. Reena has always believed that there is no single right way to behave and that ethical behavior is dependent on the specific cultural context. Which of the following ethical positions is Reena most likely to support?
- a) Cultural relativism
- b) Universalism
- c) Ethical imperialism
- d) Procedural rights

Ans: a

Bloom's: Application

Level: Medium

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: What is considered ethical can vary across cultures.

AACSB: Reflective Thinking

28. The phrase "when in Rome, do as the Romans do" reflects the ethical position of

- a) individualism
- b) moral absolutism
- c) distributive justice
- d) cultural relativism

Ans: d

Bloom's: Knowledge

Level: Easy

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: What is considered ethical can vary across cultures.

- 29. Which of the following terms best describes an attempt by one culture to impose its values on another culture?
- a) Moral rights
- b) Moral absolutism
- c) Ethical imperialism
- d) Cultural relativism

Ans: c

Bloom's: Knowledge

Level: Easy

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: What is considered ethical can vary across cultures.

AACSB: Ethics

- 30. Rajesh has recently migrated from India to Germany. He argues that bribery is an acceptable practice for getting things done in his country and that it works. Hence, he argues that such cultural values must be adopted by all countries to get things done. Which of the following ethical practices is exhibited by Rajesh's behavior?
- a) Moral rights
- b) Moral absolutism
- c) Ethical imperialism
- d) Cultural relativism

Ans: c

Bloom's: Application

Level: Hard

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: What is considered ethical can vary across cultures.

AACSB: Reflective Thinking

- 31. If you are going on an international trip and your parents tell you "Don't do anything that you would not do at home," you are being told to practice ______.
- a) moral rights
- b) moral absolutism
- c) ethical imperialism
- d) cultural relativism

Ans: b

Bloom's: Knowledge

Level: Hard

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: What is considered ethical can vary across cultures.

AACSB: Reflective Thinking

- 32. Common situations for unethical behavior at work include all of the following **EXCEPT**:
- a) discrimination.
- b) sexual harassment.
- c) moral absolutism.
- d) conflicts of interest.

.

Ans: c

Bloom's: Knowledge

Level: Hard

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Ethical dilemmas are tests of personal ethics and values.

AACSB: Ethics

- 33. The term _____ refers to a situation that might be unethical but offers potential benefits.
- a) ethical dilemma
- b) imperial relativism
- c) moral rights
- d) interactional justice

Ans: a

Bloom's: Knowledge

Level: Easy

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Ethical dilemmas are tests of personal ethics and values.

- 34. Abby's manager has asked her to do something that strongly violates her personal values. Abby is most likely facing an:
- a) impossible situation.
- b) immoral judgment.
- c) instant crisis.
- d) ethical dilemma.

Ans: d Bloom's: Application Level: Medium Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Ethical dilemmas are tests of personal ethics and values. AACSB: Reflective Thinking
35. The ethical position is most closely associated with ethical imperialism. a) social universalist b) moral absolutism c) moral right d) distributive justice
Ans: b Bloom's: Comprehension Level: Medium Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Ethical dilemmas are tests of personal ethics and values. AACSB: Ethics
36. Which of the following is an example of the unethical practice of discrimination at work? a) Denying people a promotion because of their race or religion b) Taking bribes in return for making decisions favorable to another person c) Misusing privileged information about customers d) Using official stationery to send requests to community organizations
Ans: a Bloom's: Comprehension Level: Medium Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Ethical dilemmas are tests of personal ethics and values. AACSB: Ethics
37. The view "No one will ever know about it" is a way of unethical behavior. a) eliminating b) dismissing c) acknowledging d) rationalizing
Ans: d Bloom's: Comprehension

Level: Medium

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: People tend to rationalize unethical behaviors.

AACSB: Ethics

- 38. Which of the following refer to well-thought-out personal rules and strategies for ethical behavior?
- a) Ethical dilemmas
- b) Ethical decisions
- c) Ethical frameworks
- d) Unethical behaviors

Ans: c

Bloom's: Knowledge

Level: Easy

Learning Objective 2: Describe how to maintain high standards of ethical conduct.

Section Reference: Personal character and moral development influence ethical decision making.

AACSB: Ethics

- 39. In Kohlberg's three levels of moral development, the preconventional stage is based on ______ behavior.
- a) social-centered
- b) self-centered
- c) non-centered
- d) principle

Ans: b

Bloom's: Knowledge

Level: Easy

Learning Objective 2: Describe how to maintain high standards of ethical conduct.

Section Reference: Personal character and moral development influence ethical decision making.

- 40. The conventional stage in Kohlberg's three levels of moral development is based on behavior.
- a) social-centered
- b) self-centered
- c) non-centered
- d) principle

Ans: a

Bloom's: Knowledge Level: Medium

Learning Objective 2: Describe how to maintain high standards of ethical conduct.

Section Reference: Personal character and moral development influence ethical decision making.

AACSB: Ethics

- 41. The postconventional stage in Kohlberg's three levels of moral development is based on _____ behavior.
- a) social-centered
- b) self-centered
- c) non-centered
- d) principle-centered

Ans: d

Bloom's: Knowledge

Level: Easy

Learning Objective 2: Describe how to maintain high standards of ethical conduct.

Section Reference: Personal character and moral development influence ethical decision making.

AACSB: Ethics

- 42. Someone in the _____ stage of moral development is likely to make decisions based on social norms, meeting the expectations of others, and living up to agreed-upon obligations.
- a) preconventional
- b) conventional
- c) postconventional
- d) nonconventional

Ans: b

Bloom's: Comprehension

Level: Medium

Learning Objective 2: Describe how to maintain high standards of ethical conduct.

Section Reference: Personal character and moral development influence ethical decision making.

- 43. What is the second step in dealing with ethical dilemmas?
- a) Decide which option to follow.
- b) Recognize the ethical dilemma.
- c) Get the facts.
- d) Identify your options.

Ans: c

Bloom's: Comprehension

Level: Medium

Learning Objective 2: Describe how to maintain high standards of ethical conduct. Section Reference: Training in ethical decision making can improve ethical conduct.

AACSB: Ethics

44. Someone who exposes unethical behaviors of other people, often that of senior management,

is a _____

- a) tattle tail
- b) whistleblower
- c) disloyal person
- d) bad employee

Ans: b

Bloom's: Comprehension

Level: Medium

Learning Objective 2: Describe how to maintain high standards of ethical conduct. Section Reference: Protection of whistleblowers can encourage ethical conduct.

AACSB: Ethics

45. Sherron Watkins, an employee at Enron, exposed the corporate financial scandal at company.

Sherron is a _____.

- a) government accountant
- b) whistleblower
- c) person of poor ethical judgment
- d) bad employee

Ans: b

Bloom's: Application

Level: Medium

Learning Objective 2: Describe how to maintain high standards of ethical conduct. Section Reference: Protection of whistleblowers can encourage ethical conduct.

- 46. Which of the following statements is true of whistleblowers?
- a) Unfortunately, whistleblowers are never successful in making a difference.
- b) Whistleblowers are subjected to harassment, but fortunately, the law always protects them.
- c) Whistleblowers are eager to act.

d) Whistleblowers often face dire consequences in the context of their careers.
Ans: d Bloom's: Comprehension Level: Medium Learning Objective 2: Describe how to maintain high standards of ethical conduct. Section Reference: Protection of whistleblowers can encourage ethical conduct. AACSB: Ethics
47. A(n) manager fails to consider ethics. a) moral b) amoral c) immoral d) Theory X
Ans: b Bloom's: Knowledge Level: Easy Learning Objective 2: Describe how to maintain high standards of ethical conduct. Section Reference: Managers as positive role models can inspire ethical conduct. AACSB: Ethics
48. Jason, a manager, chooses to behave unethically. Jason can be described as a(n) manager. a) moral b) amoral c) immoral d) Theory X
Ans: c Bloom's: Application Level: Medium Learning Objective 2: Describe how to maintain high standards of ethical conduct. Section Reference: Managers as positive role models can inspire ethical conduct. AACSB: Reflective Thinking
49. John is a middle manager. He chooses to stay out of ethical issues because "they are too messy." John is a(n) manager. a) moral b) amoral

- c) immoral
- d) Theory X

Ans: b

Bloom's: Application

Level: Easy

Learning Objective 2: Describe how to maintain high standards of ethical conduct. Section Reference: Managers as positive role models can inspire ethical conduct.

AACSB: Reflective Thinking

- 50. Many companies are developing a formal statement of values and standards called a
- a) statement of values
- b) corporate beliefs statement
- c) corporate values statement
- d) code of ethics

Ans: d

Bloom's: Knowledge

Level: Easy

Learning Objective 2: Describe how to maintain high standards of ethical conduct.

Section Reference: Formal codes of ethics set standards for ethical conduct.

AACSB: Ethics

- 51. All the people and institutions directly affected by a firm are collectively called its
- a) stock holders
- b) general partners
- c) interested parties
- d) stakeholders

Ans: d

Bloom's: Knowledge

Level: Easy

Learning Objective 3: Identify when organizations are and are not acting in socially responsible ways.

Section Reference: What should we know about the social responsibilities of organizations?

- 52. Which of the following refers to the obligation of an organization to its stakeholders as well as its own interests?
- a) Altruism
- b) Corporate social responsibility
- c) Philanthropy
- d) Corporate interest

Ans: b

Bloom's: Knowledge

Level: Easy

Learning Objective 3: Identify when organizations are and are not acting in socially responsible

ways.

Section Reference: Social responsibility is an organization's obligation to best serve society.

AACSB: Ethics

- 53. Your roommate argues that businesses should focus on the pursuit of profits. Your roommate is prescribing to the ______ view of corporate social responsibility.
- a) socioeconomic
- b) legal
- c) classical
- d) entrepreneurial

Ans: c

Bloom's: Comprehension

Level: Medium

Learning Objective 3: Identify when organizations are and are not acting in socially responsible

Section Reference: Perspectives differ on the importance of corporate social responsibility.

AACSB: Ethics

- 54. Graham, the CEO of Fleur Inc., a paper manufacturing company, prescribes to the classical view of corporate social responsibility. He is most likely to state that:
- a) the sole purpose of the management should be to improve the quality of the company's products.
- b) the management should be responsible for the development of the society where the company operates.
- c). the management should be accountable for protecting the environment.
- d) the sole purpose of the management should be to maximize profits.

Ans: d

Bloom's: Application

Level: Hard

Learning Objective 3: Identify when organizations are and are not acting in socially responsible ways. Section Reference: Perspectives differ on the importance of corporate social responsibility. AACSB: Reflective Thinking
55. The view of corporate social responsibility is that business should focus on making valuable contributions to society, not just making profits. a) socioeconomic b) legal c) classical d) entrepreneurial
Ans: a Bloom's: Knowledge Level: Medium Learning Objective 3: Identify when organizations are and are not acting in socially responsible ways. Section Reference: Perspectives differ on the importance of corporate social responsibility. AACSB: Ethics
56 responsibility is fulfilled when an organization earns a profit through the provision of goods and services desired by customers. a) Economic b) Legal c) Ethical d) Discretionary
Ans: a Bloom's: Knowledge Level: Easy Learning Objective 3: Identify when organizations are and are not acting in socially responsible ways. Section Reference: Social responsibility audits measure the social performance of organizations AACSB: Ethics
57. An organization meets its responsibility when its actions voluntarily conform not only to legal expectations but also to the broader values and moral expectations of society. a) economic b) religious c) ethical

d)	discretionary	,
u,	discretional y	

Ans: c

Bloom's: Knowledge

Level: Easy

Learning Objective 3: Identify when organizations are and are not acting in socially responsible

ways.

Section Reference: Social responsibility audits measure the social performance of organizations.

AACSB: Ethics

- 58. The highest level of social performance comes through the satisfaction of ______responsibility.
- a) economic
- b) legal
- c) ethical
- d) discretionary

Ans: d

Bloom's: Knowledge

Level: Easy

Learning Objective 3: Identify when organizations are and are not acting in socially responsible ways.

Section Reference: Social responsibility audits measure the social performance of organizations.

AACSB: Ethics

- 59. _____ is a form of progress which makes use of natural resources to meet today's needs while also preserving and protecting the environment for future generations.
- a) Abundant consumerism
- b) Protectionist business
- c) Sustainable development
- d) Environmental capitalization

Ans: c

Bloom's: Knowledge

Level: Easy

Learning Objective 3: Identify when organizations are and are not acting in socially responsible

Section Reference: Sustainability is an important social responsibility goal.

True/False

60. Values tend to be quite flexible within individuals; therefore, employees can be trained to hold certain values.

Ans: False

Bloom's: Knowledge

Level: Easy

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Ethical behavior is values driven.

AACSB: Ethics

61. Article 19 of the Universal Declaration of Human Rights, United Nations, states that everyone has the right to freedom of opinion and expression.

Ans: True

Bloom's: Knowledge

Level: Easy

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Views differ on what constitutes moral behavior.

AACSB: Ethics

62. Ethical dilemmas often arise out of the conflicting desires of managers, employees, and customers.

Ans: True

Bloom's: Knowledge

Level: Easy

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Ethical dilemmas are tests of personal ethics and values.

AACSB: Ethics

63. The reason managers have such a large share of the responsibility for maintaining ethical behavior is due to their power and ability to set the tone for the organization.

Ans: True

Bloom's: Comprehension

Level: Medium

Learning Objective 2: Describe how to maintain high standards of ethical conduct. Section Reference: Managers as positive role models can inspire ethical conduct.

AACSB: Ethics

64. Moral managers consider the ethical implications of their actions as a part of their normal approach to work.

Ans: True

Bloom's: Knowledge

Level: Easy

Learning Objective 2: Describe how to maintain high standards of ethical conduct. Section Reference: Managers as positive role models can inspire ethical conduct.

AACSB: Ethics

65. The main reason for the actions of whistleblowers is the praise and recognition that they receive from the companies in which they uncover unethical practices.

Ans: False

Bloom's: Comprehension

Level: Medium

Learning Objective 2: Describe how to maintain high standards of ethical conduct. Section Reference: Protection of whistleblowers can encourage ethical conduct.

AACSB: Ethics

66. To increase the power and visibility of ethics codes, some companies have new employees sign an agreement to follow the code as a condition of employment.

Ans: True

Bloom's: Knowledge

Level: Easy

Learning Objective 2: Describe how to maintain high standards of ethical conduct.

Section Reference: Formal codes of ethics set standards for ethical conduct.

AACSB: Ethics

67. The idea that the role of business is solely to maximize profits and shareholder value represents the classical view of corporate social responsibility.

Ans: True

Bloom's: Knowledge

Level: Easy

Learning Objective 3: Identify when organizations are and are not acting in socially responsible

ways.

Section Reference: Perspectives differ on the importance of corporate social responsibility.

AACSB: Ethics

68. The highest level of social performance comes through the satisfaction of economic responsibility.

Ans: False

Bloom's: Comprehension

Level: Medium

Learning Objective 3: Identify when organizations are and are not acting in socially responsible

ways.

Section Reference: Social responsibility audits measure the social performance of organizations.

AACSB: Ethics

Fill-in-the-Blank

69	is defined as	the code	e of moral	principles	that sets	standards	of conduct.
Ans: Ethics							

Bloom's: Knowledge

Level: Easy

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Ethical behavior is values driven.

AACSB: Ethics

70. _____ is what we accept to be "right" or "good" in the context of a governing moral code.

Ans: Ethical behavior Bloom's: Knowledge

Level: Easy

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Ethical behavior is values driven.

71. The underlying beliefs and attitudes that help to determine individual behavior are known as
Ans: values Bloom's: Knowledge Level: Easy Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Ethical behavior is values driven. AACSB: Ethics
72. The view of moral reasoning considers whether people are treated impartially and fairly according to legal rules and standards.
Ans: justice Bloom's: Knowledge Level: Easy Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Views differ on what constitutes moral behavior. AACSB: Ethics
73 justice focuses on fair application of policies and rules.
Ans: Procedural Bloom's: Knowledge Level: Easy Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Views differ on what constitutes moral behavior. AACSB: Ethics
74 justice focuses on treating people the same regardless of personal characteristics.
Ans: Distributive Bloom's: Knowledge Level: Easy Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace. Section Reference: Views differ on what constitutes moral behavior.

AACSB:	Ethics
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75. _____ justice is the degree to which others are treated with dignity and respect.

Ans: Interactional Bloom's: Knowledge

Level: Easy

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Views differ on what constitutes moral behavior.

AACSB: Ethics

76. ______ justice focuses on the fairness of exchanges or transactions.

Ans: Commutative Bloom's: Knowledge

Level: Easy

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Views differ on what constitutes moral behavior.

AACSB: Ethics

77. ______ is the belief that there are universal values that apply to all people.

Ans: Moral absolutism Bloom's: Knowledge

Level: Easy

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: What is considered ethical can vary across cultures.

AACSB: Ethics

78. _____ are well-thought-out personal rules and strategies that serve to anchor our ethical decisions and actions.

Ans: Ethical frameworks Bloom's: Knowledge

Level: Easy

Learning Objective 2: Describe how to maintain high standards of ethical conduct.

Section Reference: Personal character and moral development influence ethical decision making.

79 highlight the risk from public disclosure of one's actions.
Ans: Spotlight questions Bloom's: Knowledge Level: Easy Learning Objective 2: Describe how to maintain high standards of ethical conduct. Section Reference: Training in ethical decision making can improve ethical conduct. AACSB: Ethics
80. A(n) is a formal statement of values and ethical standards.
Ans: code of ethics Bloom's: Knowledge Level: Easy Learning Objective 2: Describe how to maintain high standards of ethical conduct. Section Reference: Formal codes of ethics set standards for ethical conduct. AACSB: Ethics
81 include all the people and institutions most directly affected by an organization's performance.
Ans: Stakeholders Bloom's: Knowledge Level: Easy
Learning Objective 3: Identify when organizations are and are not acting in socially responsib ways. Section Reference: What should we know about the social responsibilities of organizations? AACSB: Ethics
82 is the obligation of an organization to act in ways that serve both its own interests and the interests of its stakeholders.
Ans: Corporate social responsibility Bloom's: Knowledge Level: Easy
Learning Objective 3: Identify when organizations are and are not acting in socially responsib ways.

ection Reference: Social responsibility is an organization's obligation to best serve society. AACSB: Ethics
3. A(n) exists when corporate social responsibility leads to improved financial erformance that leads to more socially responsible actions in the future.
Ans: virtuous circle Bloom's: Comprehension evel: Medium
earning Objective 3: Identify when organizations are and are not acting in socially responsible
vays. lection Reference: Perspectives differ on the importance of corporate social responsibility. AACSB: Ethics
4 is a goal that addresses the rights of present and future generations as cotakeholders of present-day natural resources.
Ans: Sustainability Bloom's: Knowledge Level: Medium Learning Objective 3: Identify when organizations are and are not acting in socially responsible
vays. lection Reference: Sustainability is an important social responsibility goal. AACSB: Ethics
5 involves entrepreneurs who take the risk to solve pressing social problems.
Ans: Social entrepreneurship Bloom's: Comprehension Level: Medium
Learning Objective 3: Identify when organizations are and are not acting in socially responsible vays.
ection Reference: Social businesses and social entrepreneurs are driven by social responsibility AACSB: Ethics

Essay

86. What does the statement "Something may be legal but unethical" mean?

Ans: The "letter of the law" does not always translate into what others would consider as ethical actions. For example, U.S. laws once allowed slavery, permitted only men to vote, and allowed young children to work full-time jobs. Today, we consider such actions unethical.

Bloom's: Comprehension

Level: Medium

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Ethical behavior is values driven.

AACSB: Ethics

87. What is the relationship between ethics, values, terminal values, and instrumental values?

Ans: Ethics is a code of moral principles that defines right from wrong. Values, in a personal sense, are broad beliefs about what is ethical. Terminal values and instrumental values are subsets of personal values. Terminal values have to do with desired end states (what a person wants the results of their actions to be) such as happiness, security, and self-respect. Instrumental values determine how a person goes about achieving his/her desired end state.

Bloom's: Synthesis

Level: Hard

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Ethical behavior is values driven.

AACSB: Reflective Thinking

88. Different people have different views of what is ethical. Discuss each of the four different philosophical views as alternative approaches to moral reasoning.

Ans: The four different views are utilitarian, individual, justice, and moral rights. They are defined as:

- 1. The utilitarian view is that ethical behavior delivers the greatest good to most people.
- 2. The individual view is that ethical behavior is in the best long term interest of the individual who is making the decision.
- 3. The justice view is that ethical behavior which treats people impartially and fairly.
- 4. The moral rights view is that ethical behavior which respects and protects a person's fundamental rights.

Bloom's: Comprehension

Level: Hard

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Views differ on what constitutes moral behavior.

89. Define cultural relativism and moral absolutism. How do they influence international business ethics?

Ans: Cultural relativism is the belief that the values and practices of the local area determine what is ethical. Moral absolutism is the belief that there are absolute truths that apply universally and that these truths are more important than local values. Sometimes, one society tries to impose their ethics on another society. This is particularly true in the international business arena. When this occurs, it is called ethical imperialism.

Bloom's: Evaluation Level: Medium

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: What is considered ethical can vary across cultures.

AACSB: Reflective Thinking

90. What is the most critical factor for maintaining ethical behavior in organizations? Explain.

Ans: Ethical behavior on the part of senior management is the most critical factor for maintaining ethical behavior in organizations because senior managers have the position and the power to affect employee behavior.

Bloom's: Evaluation

Level: Hard

Learning Objective 2: Describe how to maintain high standards of ethical conduct. Section Reference: Managers as positive role models can inspire ethical conduct.

AACSB: Reflective Thinking

91. Assume that one of your colleagues who is also your friend is responsible for mismanaging company funds. If you are in a situation where you can either save your friend from being fired or save your company from a huge loss that might lead to a massive layoffs, what would you choose? Give reasons.

Ans: Student answers will vary. If they choose to save the company, they can explain their choice on the basis of the utilitarian view.

Bloom's: Evaluation

Level: Hard

Learning Objective 1: Explain how ethics and ethical behavior play out in the workplace.

Section Reference: Views differ on what constitutes moral behavior.

AACSB: Reflective Thinking

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Test Bank

92. As a manager of a firm, how would you ensure that your employees are ethical?

Ans: Student answers will vary.

Bloom's: Evaluation

Level: Hard

Learning Objective 2: Describe how to maintain high standards of ethical conduct. Section Reference: Managers as positive role models can inspire ethical conduct.

AACSB: Reflective Thinking

93. Do you support the classical view of corporate social responsibility? Give reasons.

Ans: Student answers will vary.

Bloom's: Evaluation

Level: Hard

Learning Objective 3: Identify when organizations are and are not acting in socially responsible

ways.

Section Reference: Perspectives differ on the importance of corporate social responsibility.

AACSB: Reflective Thinking