
CHAPTER 2

FINANCIAL STATEMENTS, TAXES, AND CASH FLOW

Answers to Concepts Review and Critical Thinking Questions

1. Liquidity measures how quickly and easily an asset can be converted to cash without significant loss in value. It's desirable for firms to have high liquidity so that they have a large factor of safety in meeting short-term creditor demands. However, since liquidity also has an opportunity cost associated with it—namely that higher returns can generally be found by investing the cash into productive assets—low liquidity levels are also desirable to the firm. It's up to the firm's financial management staff to find a reasonable compromise between these opposing needs.
2. The recognition and matching principles in financial accounting call for revenues, and the costs associated with producing those revenues, to be “booked” when the revenue process is essentially complete, not necessarily when the cash is collected or bills are paid. Note that this way is not necessarily correct; it's the way accountants have chosen to do it.
3. Historical costs can be objectively and precisely measured whereas market values can be difficult to estimate, and different analysts would come up with different numbers. Thus, there is a trade-off between relevance (market values) and objectivity (book values).
4. Depreciation is a noncash deduction that reflects adjustments made in asset book values in accordance with the matching principle in financial accounting. Interest expense is a cash outlay, but it's a financing cost, not an operating cost.
5. Market values can never be negative. Imagine a share of stock selling for $-\$20$. This would mean that if you placed an order for 100 shares, you would get the stock along with a check for \$2,000. How many shares do you want to buy? More generally, because of corporate and individual bankruptcy laws, net worth for a person or a corporation cannot be negative, implying that liabilities cannot exceed assets in market value.
6. For a successful company that is rapidly expanding, for example, capital outlays will be large, possibly leading to negative cash flow from assets. In general, what matters is whether the money is spent wisely, not whether cash flow from assets is positive or negative.
7. It's probably not a good sign for an established company, but it would be fairly ordinary for a start-up, so it depends.
8. For example, if a company were to become more efficient in inventory management, the amount of inventory needed would decline. The same might be true if it becomes better at collecting its receivables. In general, anything that leads to a decline in ending NWC relative to beginning would have this effect. Negative net capital spending would mean more long-lived assets were liquidated than purchased.

9. If a company raises more money from selling stock than it pays in dividends in a particular period, its cash flow to stockholders will be negative. If a company borrows more than it pays in interest, its cash flow to creditors will be negative.
10. The adjustments discussed were purely accounting changes; they had no cash flow or market value consequences unless the new accounting information caused stockholders to revalue the derivatives.
11. Enterprise value is the theoretical takeover price. In the event of a takeover, an acquirer would have to take on the company's debt but would pocket its cash. Enterprise value differs significantly from simple market capitalization in several ways, and it may be a more accurate representation of a firm's value. In a takeover, the value of a firm's debt would need to be paid by the buyer when taking over a company. This enterprise value provides a much more accurate takeover valuation because it includes debt in its value calculation.
12. In general, it appears that investors prefer companies that have a steady earnings stream. If true, this encourages companies to manage earnings. Under GAAP, there are numerous choices for the way a company reports its financial statements. Although not the reason for the choices under GAAP, one outcome is the ability of a company to manage earnings, which is not an ethical decision. Even though earnings and cash flow are often related, earnings management should have little effect on cash flow (except for tax implications). If the market is “fooled” and prefers steady earnings, shareholder wealth can be increased, at least temporarily. However, given the questionable ethics of this practice, the company (and shareholders) will lose value if the practice is discovered.

Solutions to Questions and Problems

NOTE: All end of chapter problems were solved using a spreadsheet. Many problems require multiple steps. Due to space and readability constraints, when these intermediate steps are included in this solutions manual, rounding may appear to have occurred. However, the final answer for each problem is found without rounding during any step in the problem.

Basic

1. To find owner's equity, we must construct a balance sheet as follows:

<u>Balance Sheet</u>			
CA	\$ 4,800	CL	\$ 4,200
NFA	<u>27,500</u>	LTD	10,500
		OE	<u>??</u>
TA	<u>\$32,300</u>	TL & OE	<u>\$32,300</u>

We know that total liabilities and owner's equity (TL & OE) must equal total assets of \$32,300. We also know that TL & OE is equal to current liabilities plus long-term debt plus owner's equity, so owner's equity is:

$$OE = \$32,300 - 10,500 - 4,200 = \$17,600$$

$$NWC = CA - CL = \$4,800 - 4,200 = \$600$$

2. The income statement for the company is:

<u>Income Statement</u>	
Sales	\$734,000
Costs	315,000
Depreciation	<u>48,000</u>
EBIT	\$371,000
Interest	<u>35,000</u>
EBT	\$336,000
Taxes (35%)	<u>117,600</u>
Net income	<u>\$218,400</u>

3. One equation for net income is:

$$\text{Net income} = \text{Dividends} + \text{Addition to retained earnings}$$

Rearranging, we get:

$$\text{Addition to retained earnings} = \text{Net income} - \text{Dividends} = \$218,400 - \$85,000 = \$133,400$$

4. $\text{EPS} = \text{Net income} / \text{Shares} = \$218,400 / 110,000 = \$1.99 \text{ per share}$

$$\text{DPS} = \text{Dividends} / \text{Shares} = \$85,000 / 110,000 = \$0.77 \text{ per share}$$

5. To find the book value of current assets, we use: $\text{NWC} = \text{CA} - \text{CL}$. Rearranging to solve for current assets, we get:

$$\text{CA} = \text{NWC} + \text{CL} = \$215,000 + 900,000 = \$1,115,000$$

The market value of current assets and fixed assets is given, so:

Book value CA	= \$1,115,000	Market value CA	= \$1,250,000
Book value NFA	= <u>\$3,200,000</u>	Market value NFA	= <u>\$5,300,000</u>
Book value assets	= <u>\$4,315,000</u>	Market value assets	= <u>\$6,550,000</u>

6. $\text{Taxes} = 0.15(\$50,000) + 0.25(\$25,000) + 0.34(\$25,000) + 0.39(\$255,000 - 100,000) = \$82,700$

7. The average tax rate is the total tax paid divided by net income, so:

$$\text{Average tax rate} = \$82,700 / \$255,000 = .3243, \text{ or } 32.43\%$$

The marginal tax rate is the tax rate on the next \$1 of earnings, so the marginal tax rate = 39%.

8. To calculate OCF, we first need the income statement:

<u>Income Statement</u>	
Sales	\$39,500
Costs	18,400
Depreciation	<u>1,900</u>
EBIT	\$19,200
Interest	<u>1,400</u>
Taxable income	\$17,800
Taxes (35%)	<u>6,230</u>
Net income	<u>\$11,570</u>

$$\text{OCF} = \text{EBIT} + \text{Depreciation} - \text{Taxes} = \$19,200 + 1,900 - 6,230 = \$14,870$$

9. Net capital spending = $\text{NFA}_{\text{end}} - \text{NFA}_{\text{beg}} + \text{Depreciation}$
 Net capital spending = $\$3,600,000 - 2,800,000 + 345,000$
 Net capital spending = $\$1,145,000$
10. Change in NWC = $\text{NWC}_{\text{end}} - \text{NWC}_{\text{beg}}$
 Change in NWC = $(\text{CA}_{\text{end}} - \text{CL}_{\text{end}}) - (\text{CA}_{\text{beg}} - \text{CL}_{\text{beg}})$
 Change in NWC = $(\$3,460 - 1,980) - (\$3,120 - 1,570)$
 Change in NWC = $\$1,480 - 1,550 = -\70
11. Cash flow to creditors = Interest paid – Net new borrowing
 Cash flow to creditors = Interest paid – $(\text{LTD}_{\text{end}} - \text{LTD}_{\text{beg}})$
 Cash flow to creditors = $\$190,000 - (\$2,550,000 - 2,300,000)$
 Cash flow to creditors = $-\$60,000$
12. Cash flow to stockholders = Dividends paid – Net new equity
 Cash flow to stockholders = Dividends paid – $[(\text{Common}_{\text{end}} + \text{APIS}_{\text{end}}) - (\text{Common}_{\text{beg}} + \text{APIS}_{\text{beg}})]$
 Cash flow to stockholders = $\$540,000 - [(\$715,000 + 4,700,000) - (\$680,000 + 4,300,000)]$
 Cash flow to stockholders = $\$105,000$
- Note, APIS is the additional paid-in surplus.
13. Cash flow from assets = Cash flow to creditors + Cash flow to stockholders
 = $-\$60,000 + 105,000 = \$45,000$
- Cash flow from assets = $\$45,000 = \text{OCF} - \text{Change in NWC} - \text{Net capital spending}$
 = $\$45,000 = \text{OCF} - (-\$55,000) - 1,300,000$
- Operating cash flow = $\$45,000 - 55,000 + 1,300,000$
 Operating cash flow = $\$1,290,000$

Intermediate

14. To find the OCF, we first calculate net income.

<u>Income Statement</u>	
Sales	\$235,000
Costs	141,000
Other expenses	7,900
Depreciation	<u>17,300</u>
EBIT	\$ 68,800
Interest	<u>12,900</u>
Taxable income	\$ 55,900
Taxes	<u>19,565</u>
Net income	<u>\$ 36,335</u>
Dividends	\$12,300
Additions to RE	\$24,035

- a. $OCF = EBIT + Depreciation - Taxes = \$68,800 + 17,300 - 19,565 = \$66,535$
- b. $CFC = Interest - \text{Net new LTD} = \$12,900 - (-4,500) = \$17,400$

Note that the net new long-term debt is negative because the company repaid part of its long-term debt.

- c. $CFS = Dividends - \text{Net new equity} = \$12,300 - 6,100 = \$6,200$
- d. We know that $CFA = CFC + CFS$, so:

$$CFA = \$17,400 + 6,200 = \$23,600$$

CFA is also equal to $OCF - \text{Net capital spending} - \text{Change in NWC}$. We already know OCF. Net capital spending is equal to:

$$\text{Net capital spending} = \text{Increase in NFA} + \text{Depreciation} = \$25,000 + 17,300 = \$42,300$$

Now we can use:

$$\begin{aligned} CFA &= OCF - \text{Net capital spending} - \text{Change in NWC} \\ \$22,600 &= \$66,535 - 42,300 - \text{Change in NWC} \\ \text{Change in NWC} &= \$635 \end{aligned}$$

This means that the company increased its NWC by \$635.

15. The solution to this question works the income statement backwards. Starting at the bottom:

$$\text{Net income} = \text{Dividends} + \text{Addition to ret. earnings} = \$1,800 + 5,300 = \$7,100$$

Now, looking at the income statement:

$$EBT - EBT \times \text{Tax rate} = \text{Net income}$$

Recognize that $EBT \times \text{Tax rate}$ is simply the calculation for taxes. Solving this for EBT yields:

$$EBT = NI / (1 - \text{tax rate}) = \$7,100 / (1 - 0.35) = \$10,923$$

Now you can calculate:

$$EBIT = EBT + \text{Interest} = \$10,923 + 4,900 = \$15,823$$

The last step is to use:

$$\begin{aligned} EBIT &= \text{Sales} - \text{Costs} - \text{Depreciation} \\ \$15,823 &= \$52,000 - 27,300 - \text{Depreciation} \end{aligned}$$

Solving for depreciation, we find that depreciation = \$8,877

16. The balance sheet for the company looks like this:

<u>Balance Sheet</u>			
Cash	\$ 127,000	Accounts payable	\$ 210,000
Accounts receivable	105,000	Notes payable	<u>160,000</u>
Inventory	<u>293,000</u>	Current liabilities	\$ 370,000
Current assets	\$ 525,000	Long-term debt	<u>845,000</u>
		Total liabilities	\$1,215,300
Tangible net fixed assets	1,620,000		
Intangible net fixed assets	<u>630,000</u>	Common stock	??
		Accumulated ret. earnings	<u>1,278,000</u>
Total assets	<u>\$2,775,000</u>	Total liab. & owners' equity	<u>\$2,755,000</u>

Total liabilities and owners' equity is:

$$TL \& OE = CL + LTD + \text{Common stock} + \text{Retained earnings}$$

Solving for this equation for equity gives us:

$$\text{Common stock} = \$2,755,000 - 1,215,300 - 1,278,000 = \$282,000$$

17. The market value of shareholders' equity cannot be negative. A negative market value in this case would imply that the company would pay you to own the stock. The market value of shareholders' equity can be stated as: $\text{Shareholders' equity} = \text{Max} [(TA - TL), 0]$. So, if TA is \$7,100, equity is equal to \$1,300, and if TA is \$5,200, equity is equal to \$0. We should note here that the book value of shareholders' equity can be negative.

18. a. Taxes Growth = $0.15(\$50,000) + 0.25(\$25,000) + 0.34(\$1,000) = \$14,090$
 Taxes Income = $0.15(\$50,000) + 0.25(\$25,000) + 0.34(\$25,000) + 0.39(\$235,000)$
 $+ 0.34(\$7,265,000)$
 $= \$2,584,000$
- b. Each firm has a marginal tax rate of 34% on the next \$10,000 of taxable income, despite their different average tax rates, so both firms will pay an additional \$3,400 in taxes.

19.

<u>Income Statement</u>	
Sales	\$850,000
COGS	610,000
A&S expenses	110,000
Depreciation	<u>140,000</u>
EBIT	-\$10,000
Interest	<u>85,000</u>
Taxable income	-\$95,000
Taxes (35%)	<u>0</u>
a. Net income	<u>-\$95,000</u>

- b. $OCF = EBIT + Depreciation - Taxes = -\$10,000 + 140,000 - 0 = \$130,000$
- c. Net income was negative because of the tax deductibility of depreciation and interest expense. However, the actual cash flow from operations was positive because depreciation is a non-cash expense and interest is a financing expense, not an operating expense.

20. A firm can still pay out dividends if net income is negative; it just has to be sure there is sufficient cash flow to make the dividend payments.

Change in NWC = Net capital spending = Net new equity = 0. (Given)
 Cash flow from assets = $OCF - \text{Change in NWC} - \text{Net capital spending}$
 Cash flow from assets = $\$130,000 - 0 - 0 = \$130,000$
 Cash flow to stockholders = $\text{Dividends} - \text{Net new equity} = \$63,000 - 0 = \$63,000$
 Cash flow to creditors = $\text{Cash flow from assets} - \text{Cash flow to stockholders}$
 Cash flow to creditors = $\$130,000 - 63,000 = \$67,000$
 Cash flow to creditors = $\text{Interest} - \text{Net new LTD}$
 Net new LTD = $\text{Interest} - \text{Cash flow to creditors} = \$85,000 - 67,000 = \$18,000$

21. a.

<u>Income Statement</u>	
Sales	\$27,360
Cost of goods sold	19,260
Depreciation	<u>4,860</u>
EBIT	\$ 3,240
Interest	<u>2,190</u>
Taxable income	\$ 1,050
Taxes (34%)	<u>357</u>
Net income	<u>\$ 693</u>

- b. $OCF = EBIT + Depreciation - Taxes$
 $= \$3,240 + 4,860 - 357 = \$7,743$

$$\begin{aligned}
 c. \text{ Change in NWC} &= \text{NWC}_{\text{end}} - \text{NWC}_{\text{beg}} \\
 &= (\text{CA}_{\text{end}} - \text{CL}_{\text{end}}) - (\text{CA}_{\text{beg}} - \text{CL}_{\text{beg}}) \\
 &= (\$7,116 - 3,780) - (\$5,760 - 3,240) \\
 &= \$3,336 - 2,520 = \$816
 \end{aligned}$$

$$\begin{aligned}
 \text{Net capital spending} &= \text{NFA}_{\text{end}} - \text{NFA}_{\text{beg}} + \text{Depreciation} \\
 &= \$20,160 - 16,380 + 4,860 = \$8,640
 \end{aligned}$$

$$\begin{aligned}
 \text{CFA} &= \text{OCF} - \text{Change in NWC} - \text{Net capital spending} \\
 &= \$7,743 - 816 - 8,640 = -\$1,713
 \end{aligned}$$

The cash flow from assets can be positive or negative, since it represents whether the firm raised funds or distributed funds on a net basis. In this problem, even though net income and OCF are positive, the firm invested heavily in both fixed assets and net working capital; it had to raise a net \$1,713 in funds from its stockholders and creditors to make these investments.

$$\begin{aligned}
 d. \text{ Cash flow to creditors} &= \text{Interest} - \text{Net new LTD} = \$2,190 - 0 = \$2,190 \\
 \text{Cash flow to stockholders} &= \text{Cash flow from assets} - \text{Cash flow to creditors} \\
 &= -\$1,713 - 2,190 = -\$3,903
 \end{aligned}$$

We can also calculate the cash flow to stockholders as:

$$\text{Cash flow to stockholders} = \text{Dividends} - \text{Net new equity}$$

Solving for net new equity, we get:

$$\text{Net new equity} = \$1,560 - (-\$3,903) = \$5,463$$

The firm had positive earnings in an accounting sense ($\text{NI} > 0$) and had positive cash flow from operations. The firm invested \$816 in new net working capital and \$8,640 in new fixed assets. The firm had to raise \$1,713 from its stakeholders to support this new investment. It accomplished this by raising \$5,463 in the form of new equity. After paying out \$1,560 of this in the form of dividends to shareholders and \$2,190 in the form of interest to creditors, \$1,713 was left to meet the firm's cash flow needs for investment.

$$\begin{aligned}
 22. \quad a. \text{ Total assets 2010} &= \$914 + 3,767 = \$4,681 \\
 \text{Total liabilities 2010} &= \$365 + 1,991 = \$2,356 \\
 \text{Owners' equity 2010} &= \$4,681 - 2,356 = \$2,325
 \end{aligned}$$

$$\begin{aligned}
 \text{Total assets 2011} &= \$990 + 4,536 = \$5,526 \\
 \text{Total liabilities 2011} &= \$410 + 2,117 = \$2,527 \\
 \text{Owners' equity 2011} &= \$5,526 - 2,527 = \$2,999
 \end{aligned}$$

$$\begin{aligned}
 b. \text{ NWC 2010} &= \text{CA}_{10} - \text{CL}_{10} = \$914 - 365 = \$549 \\
 \text{NWC 2011} &= \text{CA}_{11} - \text{CL}_{11} = \$990 - 410 = \$580 \\
 \text{Change in NWC} &= \text{NWC}_{11} - \text{NWC}_{10} = \$580 - 549 = \$31
 \end{aligned}$$

c. We can calculate net capital spending as:

$$\begin{aligned}\text{Net capital spending} &= \text{Net fixed assets 2011} - \text{Net fixed assets 2010} + \text{Depreciation} \\ \text{Net capital spending} &= \$4,536 - 3,767 + 1,033 = \$1,802\end{aligned}$$

So, the company had a net capital spending cash flow of \$1,802. We also know that net capital spending is:

$$\begin{aligned}\text{Net capital spending} &= \text{Fixed assets bought} - \text{Fixed assets sold} \\ \$1,802 &= \$1,890 - \text{Fixed assets sold} \\ \text{Fixed assets sold} &= \$1,890 - 1,802 = \$88\end{aligned}$$

To calculate the cash flow from assets, we must first calculate the operating cash flow. The income statement is:

<i>Income Statement</i>	
Sales	\$11,592
Costs	5,405
Depreciation expense	1,033
EBIT	\$ 5,154
Interest expense	294
EBT	\$ 4,860
Taxes (35%)	1,701
Net income	<u>\$ 3,159</u>

So, the operating cash flow is:

$$\text{OCF} = \text{EBIT} + \text{Depreciation} - \text{Taxes} = \$5,154 + 1,033 - 1,701 = \$4,486$$

And the cash flow from assets is:

$$\begin{aligned}\text{Cash flow from assets} &= \text{OCF} - \text{Change in NWC} - \text{Net capital spending.} \\ &= \$4,486 - 31 - 1,802 = \$2,653\end{aligned}$$

$$\begin{aligned}d. \text{ Net new borrowing} &= \text{LTD}_{11} - \text{LTD}_{10} = \$2,117 - 1,991 = \$126 \\ \text{Cash flow to creditors} &= \text{Interest} - \text{Net new LTD} = \$294 - 126 = \$168 \\ \text{Net new borrowing} &= \$126 = \text{Debt issued} - \text{Debt retired} \\ \text{Debt retired} &= \$378 - 126 = \$252\end{aligned}$$

Challenge

$$\begin{aligned}23. \text{ Net capital spending} &= \text{NFA}_{\text{end}} - \text{NFA}_{\text{beg}} + \text{Depreciation} \\ &= (\text{NFA}_{\text{end}} - \text{NFA}_{\text{beg}}) + (\text{Depreciation} + \text{AD}_{\text{beg}}) - \text{AD}_{\text{beg}} \\ &= (\text{NFA}_{\text{end}} - \text{NFA}_{\text{beg}}) + \text{AD}_{\text{end}} - \text{AD}_{\text{beg}} \\ &= (\text{NFA}_{\text{end}} + \text{AD}_{\text{end}}) - (\text{NFA}_{\text{beg}} + \text{AD}_{\text{beg}}) \\ &= \text{FA}_{\text{end}} - \text{FA}_{\text{beg}}\end{aligned}$$

24. a. The tax bubble causes average tax rates to catch up to marginal tax rates, thus eliminating the tax advantage of low marginal rates for high income corporations.

$$b. \text{ Taxes} = 0.15(\$50,000) + 0.25(\$25,000) + 0.34(\$25,000) + 0.39(\$235,000) = \$113,900$$

$$\text{Average tax rate} = \$113,900 / \$335,000 = 34\%$$

The marginal tax rate on the next dollar of income is 34 percent.

For corporate taxable income levels of \$335,000 to \$10 million, average tax rates are equal to marginal tax rates.

$$\text{Taxes} = 0.34(\$10,000,000) + 0.35(\$5,000,000) + 0.38(\$3,333,333) = \$6,416,667$$

$$\text{Average tax rate} = \$6,416,667 / \$18,333,334 = 35\%$$

The marginal tax rate on the next dollar of income is 35 percent. For corporate taxable income levels over \$18,333,334, average tax rates are again equal to marginal tax rates.

$$\begin{aligned} c. \text{ Taxes} &= 0.34(\$200,000) = \$68,000 \\ \$68,000 &= 0.15(\$50,000) + 0.25(\$25,000) + 0.34(\$25,000) + X(\$100,000); \\ X(\$100,000) &= \$68,000 - 22,250 \\ X &= \$45,750 / \$100,000 \\ X &= 45.75\% \end{aligned}$$

25.

<u>Balance sheet as of Dec. 31, 2010</u>			
Cash	\$ 6,067	Accounts payable	\$ 4,384
Accounts receivable	8,034	Notes payable	<u>1,171</u>
Inventory	<u>14,283</u>	Current liabilities	\$ 5,555
Current assets	\$28,384		
		Long-term debt	\$20,320
Net fixed assets	<u>\$50,888</u>	Owners' equity	<u>\$53,397</u>
Total assets	<u><u>\$79,272</u></u>	Total liab. & equity	<u><u>\$79,272</u></u>

<u>Balance sheet as of Dec. 31, 2011</u>			
Cash	\$ 6,466	Accounts payable	\$ 4,644
Accounts receivable	9,427	Notes payable	<u>1,147</u>
Inventory	<u>15,288</u>	Current liabilities	\$ 5,791
Current assets	\$31,181		
		Long-term debt	\$24,636
Net fixed assets	<u>\$54,273</u>	Owners' equity	<u>\$55,027</u>
Total assets	<u><u>\$85,454</u></u>	Total liab. & equity	<u><u>\$85,454</u></u>

<u>2010 Income Statement</u>		<u>2011 Income Statement</u>	
Sales	\$11,573.00	Sales	\$12,936.00
COGS	3,979.00	COGS	4,707.00
Other expenses	946.00	Other expenses	824.00
Depreciation	1,661.00	Depreciation	1,736.00
EBIT	\$ 4,987.00	EBIT	\$ 5,669.00
Interest	776.00	Interest	926.00
EBT	\$ 4,211.00	EBT	\$ 4,743.00
Taxes (34%)	1,431.74	Taxes (34%)	1,612.62
Net income	\$ 2,779.26	Net income	\$ 3,130.38
Dividends	\$1,411.00	Dividends	\$1,618.00
Additions to RE	1,368.26	Additions to RE	1,512.38

26. $OCF = EBIT + Depreciation - Taxes = \$5,669 + 1,736 - 1,612.62 = \$5,792.38$

$$\begin{aligned} \text{Change in NWC} &= NWC_{\text{end}} - NWC_{\text{beg}} = (CA - CL)_{\text{end}} - (CA - CL)_{\text{beg}} \\ &= (\$31,181 - 5,791) - (\$28,384 - 5,555) \\ &= \$2,561 \end{aligned}$$

$$\begin{aligned} \text{Net capital spending} &= NFA_{\text{end}} - NFA_{\text{beg}} + Depreciation \\ &= \$54,273 - 50,888 + 1,736 = \$5,121 \end{aligned}$$

$$\begin{aligned} \text{Cash flow from assets} &= OCF - \text{Change in NWC} - \text{Net capital spending} \\ &= \$5,792.38 - 2,561 - 5,121 = -\$1,889.62 \end{aligned}$$

$$\text{Cash flow to creditors} = \text{Interest} - \text{Net new LTD}$$

$$\text{Net new LTD} = LTD_{\text{end}} - LTD_{\text{beg}}$$

$$\text{Cash flow to creditors} = \$926 - (\$24,636 - 20,320) = -\$3,390$$

$$\text{Net new equity} = \text{Common stock}_{\text{end}} - \text{Common stock}_{\text{beg}}$$

$$\text{Common stock} + \text{Retained earnings} = \text{Total owners' equity}$$

$$\begin{aligned} \text{Net new equity} &= (OE - RE)_{\text{end}} - (OE - RE)_{\text{beg}} \\ &= OE_{\text{end}} - OE_{\text{beg}} + RE_{\text{beg}} - RE_{\text{end}} \end{aligned}$$

$$RE_{\text{end}} = RE_{\text{beg}} + \text{Additions to RE}$$

$$\begin{aligned} \therefore \text{Net new equity} &= OE_{\text{end}} - OE_{\text{beg}} + RE_{\text{beg}} - (RE_{\text{beg}} + \text{Additions to RE}) \\ &= OE_{\text{end}} - OE_{\text{beg}} - \text{Additions to RE} \\ \text{Net new equity} &= \$55,027 - 53,397 - 1,512.38 = \$117.62 \end{aligned}$$

$$\text{CFS} = \text{Dividends} - \text{Net new equity}$$

$$\text{CFS} = \$1,618 - 117.62 = \$1,500.38$$

As a check, cash flow from assets is $-\$1,889.62$.

$$\text{CFA} = \text{Cash flow from creditors} + \text{Cash flow to stockholders}$$

$$\text{CFA} = -\$3,390 + 1,500.38 = -\$1,889.62$$